kasneb

CPA PART III SECTION 5

ADVANCED FINANCIAL MANAGEMENT

THURSDAY: 30 November 2017. **Time Allowed: 3 hours.**

Answer ALL questions. Marks allocated to each question are shown at the end of the question. Show ALL your workings.

QUESTION ONE

(a) Discuss how corporate governance might impact the dividend policy of a firm. (6 marks)

(b) Viwanda Ltd. is considering purchasing a machine at a cost of Sh.40 million. The company will incur an additional Sh.20 million to modify the machine for special use.

The machine is expected to have a useful life of 3 years and a scrap value of Sh.15 million after 3 years.

This investment will require an increase in net working capital of Sh.2 million at the beginning of its useful life.

The additional investment in working capital will return to normal at the end of the machine's useful life.

The machine's purchase will not affect revenues but it is expected to save the company Sh.25 million each year in before tax operating costs, mainly labour.

The corporation tax rate is 30% and the company's cost of capital is 10%.

Required:

(i) Advise Viwanda Ltd. on whether to buy the machine. (6 marks)

(ii) Suppose the firm's management is unsure about the savings in before tax operating costs. Carry out a sensitivity analysis on this variable assuming that the variable shall vary adversely by 10%. (8 marks)

(Total: 20 marks)

QUESTION TWO

(a) Discuss three reasons why economic value added (EVA) is gaining prominence as an alternative measure of a company's financial performance. (6 marks)

(b) With reference to financial management in the global context, distinguish between the following terms:

(i) A "Eurobond" and a "Euro note". (2 marks)

(ii) An option being "in the money" and "out of the money". (2 marks)

(c) Wekeza Investments has initiated an investment fund called "Faidika" the funds of which will be invested only in stocks and bonds of infrastructure and construction companies.

60% of the fund value is invested in companies engaged in commercial construction services and the other 40% in companies engaged in developing residential properties. The average beta of returns from development of residential properties is 1.9 and that of commercial construction services is 1.4.

The benchmark market return is 11.2% while Treasury bonds carry an interest rate of 4.25%.

The following information on the net asset values (NAV) per share is provided:

Month	January	February	March	April	May	June
Closing NAV "Sh"	18.60	17.80	18.20	18.00	17.80	16.80
Dividend payout "Sh"	-	0.75	-	-	-	1.20

Month	July	August	September	October	November	December
Closing NAV "Sh"	17.20	17.80	17.90	18.10	18.80	18.50
Dividend payout "Sh"	-	-	-	-	-	-

The opening NAV for January is Sh.17.75.

Required:
Calculate Jensen's alpha relating to "Faidika" and use it to evaluate the fund's performance. (10 marks)
(Total: 20 marks)

QUESTION THREE

(a) Discuss three reasons why acquisitions often fail to enhance shareholder value. (6 marks)

(b) Mkuki Ltd. is considering making a bid for 100% of the shares of Ngao Ltd., a company in a completely different industry. The bid of Sh.200 million, which is expected to be accepted, will be financed entirely by new debt with a post-tax cost of debt of 7%.

1. **Pre-acquisition information:**

Mkuki Ltd.

The company has debt finance totalling Sh.60 million at a pre-tax rate of 10%.

The company has 50 million equity shares each with a current market value of Sh.22. The equity beta is 1.37.

The post-tax operating cash flows of Mkuki Ltd. are as follows:

Year	1	2	3	4	5
Sh"million"	60.3	63.9	67.8	71.8	76.1

Ngao Ltd.

The company has an equity beta of 2.5 and 65 million equity shares in issue with a total current market value of Sh.156 million.

The company's debt, which will also be taken over by Mkuki Ltd., stands at Sh.12.5 million at a post-tax rate of 7%.

2. **Post-acquisition information:**

Land with a value of Sh.14 million will be sold.

The post-tax operating cash flows of Ngao Ltd's current business will be:

Year	1	2	3	4	5
Sh"million"	15.2	15.8	16.4	17.1	17.8

3. If the acquisition goes ahead, Mkuki Ltd. will experience an improvement in its credit rating and all existing debts will be charged at a post-tax rate of 7%.
4. Cash flows after year 5 will grow at the rate of 1.5% per annum.
5. The risk-free rate is 5.2% and the market risk premium is 3%.
6. The corporate tax rate is 30%.

Required:
Advise whether the acquisition should proceed. (14 marks)
(Total: 20 marks)

QUESTION FOUR

(a) Two CPA graduates have formed a company to write, market and distribute text books and revision manuals. The company's text books and revision manuals have already been piloted and the market prospects are good. All that is lacking is adequate financing to continue the project. A small group of private investors is interested in financing the new company. Two financing proposals are being evaluated.

1. **Financing option one:**

   This is an all equity capital structure. Three million shillings would be raised by selling ordinary shares at Sh.40 per share.

2. **Financing option two:**

   This will involve the use of financial leverage.

   One million shillings would be raised by selling corporate bonds with an effective interest rate of 14 per cent per annum. The remaining Sh. 2 million would be raised by selling ordinary shares at Sh.40 per share. The use of financial leverage is considered to be a permanent part of the firm's capital so no fixed maturity date is needed for the analysis.

3. The corporation tax rate appropriate for this analysis is 30%.

Required:

(i) Find the operating profit (EBIT) indifference level associated with the two financing plans. (4 marks)

(ii) Construct an EPS-EBIT graph for the two financing plans. (4 marks)

(iii) Determine the range of operating profit (EBIT) within which each financing plan above would be recommended. (2 marks)

(b) The following data relate to two companies; Alpha Ltd. and Beta Ltd. which belong to the same risk class.

	Alpha Ltd.	**Beta Ltd.**
Number of ordinary shares outstanding	90,000,000	150,000,000
Market price per share	Sh.18	Sh.10
6% debentures (market value)	Sh.60,000,000	-
Profit before interest and tax	Sh.18,000,000	Sh.18,000,000

All profits after debenture interest are distributed as dividends.

Required:

(i) Using suitable calculations, demonstrate how under the Modigliani and Miller approach (without taxes), an investor holding 10 per cent of Alpha Ltd's shares will be better off in switching his holding to Beta Ltd. (8 marks)

(ii) Explain when, according to Modigliani and Miller (without taxes), the process described in (b) (i) above would come to an end. (2 marks)
(Total: 20 marks)

QUESTION FIVE

(a) In relation to financial management in a global context, explain how the following theories could be used to forecast exchange rates:

(i) Interest rate parity. (4 marks)

(ii) Purchasing power parity. (4 marks)

(b) Jacques Ltd. is a company based in France where the Euro (€) is widely used. The company has recently imported raw materials from the USA and has been invoiced for US Dollars ($) 240,000 payable in 3 months' time.

In addition, the company has exported finished goods to the USA and Australia. The customer in the USA has been invoiced for US Dollars ($) 69,000 payable in 3 months' time and the Australian customer has been invoiced for Australian dollars (ASD) 395,000 payable in 4 months' time.

The current spot and forward exchange rates are given as follows:

US Dollars ($) / 1 Euro (€)	
Spot rate	0.9830 – 0.9850
3 months' forward	0.9520 – 0.9525

Euro (€) / 1 ASD	
Spot rate	1.8890 – 1.8920
4 months' forward	1.9510 – 1.9540

The current money market interest rates per annum are given as follows:

	Lending	**Borrowing**
USA	10%	12%
Australia	14%	16%
France	11.5%	13%

Required:
Show how the company can hedge its foreign exchange exposure using:

(i) Forward market cover. (6 marks)

(ii) Money market cover. (6 marks)

(Total: 20 marks)

.....

Present Value of 1 Received at the End of n Periods:

$$PVIF_{r,n} = 1/(1+r)^n = (1+r)^{-n}$$

Period	1%	2%	3%	4%	5%	6%	7%	8%	9%	10%	12%	14%	15%	16%	18%	20%	24%	28%	32%	36%
1	.9901	.9804	.9709	.9615	.9524	.9434	.9346	.9259	.9174	.9091	.8929	.8772	.8696	.8621	.8475	.8333	.8065	.7813	7576	.7353
2	.9803	.9612	.9426	.9246	.9070	.8900	.8734	.8573	.8417	.8264	.7972	.7695	.7561	.7432	.7182	.6944	.6504	.6104	5739	.5407
3	.9706	.9423	.9151	.8890	.8638	.8396	.8163	.7938	.7722	.7513	.7118	.6750	.6575	.6407	.6086	.5787	.5245	.4768	4348	3975
4	.9610	.9238	.8885	.8548	.8227	.7921	.7629	.7350	.7084	.6830	.6355	.5921	.5718	.5523	.5158	.4823	.4230	.3725	3294	2923
5	.9515	.9057	.8626	.8219	.7835	.7473	.7130	.6806	.6499	.6209	.5674	5194	.4972	.4761	.4371	.4019	.3411	.2910	2495	.2149
6	.9420	.8880	.8375	.7903	.7462	.7050	.6663	.6302	.5963	.5645	.5066	.4556	.4323	.4104	.3704	.3349	.2751	.2274	1890	.1580
7	.9327	.8706	.8131	.7599	.7107	.6651	.6227	.5835	.5470	.5132	.4523	.3996	.3759	.3538	.3139	.2791	.2218	1776	1432	.1162
8	.9235	.8535	.7894	.7307	.6768	.6274	.5820	.5403	.5019	.4665	.4039	.3506	.3269	.3050	.2660	.2326	.1789	.1388	1085	.0854
9	.9143	.8368	.7664	.7026	.6446	.5919	.5439	.5002	.4604	.4241	.3606	3075	.2843	.2630	.2255	.1938	.1443	.1084	0822	.0628
10	.9053	.8203	.7441	.6756	.6139	.5584	.5083	.4632	.4224	.3855	.3220	.2697	.2472	.2267	.1911	.1615	.1164	.0847	0623	0462
11	.8963	.8043	.7224	.6496	.5847	.5268	.4751	.4289	.3875	.3505	.2875	.2366	.2149	.1954	.1619	.1346	.0938	.0662	0472	.0340
12	.8874	.7885	.7014	.6246	.5568	.4970	.4440	.3971	.3555	.3186	.2567	.2076	.1869	1685	.1372	.1122	.0757	.0517	0357	.0250
13	.8787	.7730	.6810	.6006	.5303	.4688	.4150	.3677	.3262	.2897	.2292	.1821	.1625	.1452	.1163	.0935	.0610	.0404	0271	.0184
14	.8700	.7579	.6611	.5775	.5051	.4423	.3878	.3405	.2992	.2633	.2046	.1597	.1413	.1252	.0985	.0779	.0492	.0316	0205	.0135
15	.8613	.7430	.6419	.5553	.4810	.4173	.3624	.3152	.2745	.2394	.1827	.1401	.1229	.1079	.0835	.0649	.0397	.0247	0155	0099
16	.8528	.7284	.6232	.5339	.4581	.3936	.3387	.2919	.2519	.2176	.1631	.1229	.1069	.0930	.0708	.0541	.0320	.0193	0118	0073
17	.8444	.7142	.6050	.5134	.4363	.3714	.3166	.2703	.2311	.1978	.1456	.1078	.0929	.0802	.0600	.0451	.0258	.0150	0089	0054
18	.8360	.7002	.5874	.4936	.4155	.3503	.2959	.2502	.2120	.1799	.1300	.0946	.0808	.0691	.0508	.0376	.0208	.0118	0068	0039
19	.8277	.6864	.5703	.4746	.3957	.3305	.2765	.2317	.1945	.1635	.1161	.0829	.0703	.0596	.0431	.0313	.0168	.0092	0051	0029
20	.8195	.6730	.5537	.4564	.3769	.3118	.2584	.2145	.1784	.1486	1037	.0728	.0611	.0514	.0365	.0261	.0135	.0072	0039	.0021
25	.7798	.6095	.4776	.3751	.2953	.2330	.1842	.1460	.1160	.0923	.0588	.0378	.0304	.0245	.0160	.0105	.0046	.0021	.0010	0005
30	.7419	.5521	.4120	.3083	.2314	.1741	.1314	.0994	.0754	.0573	.0334	.0196	.0151	.0116	.0070	.0042	.0016	.0006	0002	.0001
40	.6717	.4529	.3066	.2083	.1420	.0972	.0668	0460	.0318	.0221	.0107	.0053	.0037	.0026	.0013	.0007	.0002	.0001		
50	.6080	.3715	.2281	.1407	.0872	.0543	.0339	.0213	.0134	.0085	.0035	.0014	.0009	.0006	.0003	.0001				
60	.5504	.3048	.1697	.0951	.0535	.0303	.0173	.0099	.0057	.0033	.0011	.0004	.0002	.0001						

* The factor is zero to four decimal places

Present Value of an Annuity of 1 Per Period for n Periods:

$$PVIF_{r,t} = \sum_{t=1}^{n} \frac{1}{(1+r)^t} = \frac{1 - \frac{1}{(1+r)^n}}{r}$$

Number of payments	1%	2%	3%	4%	5%	6%	7%	8%	9%	10%	12%	14%	15%	16%	18%	20%	24%	28%	32%
1	0.9901	0.9804	0.9709	0.9615	0.9524	0.9434	0.9346	0.9259	0.9174	0.9091	0.8929	0.8772	0.8696	0.8621	0.8475	0.8333	0.8065	0.7813	0.7576
2	1.9704	1.9416	1.9135	1.8861	1.8594	1.8334	1.8080	1.7833	1.7591	1.7355	1.6901	1.6467	1.6257	1.6052	1.5656	1.5278	1.4568	1.3916	1.3315
3	2.9410	2.8839	2.8286	2.7751	2.7232	2.6730	2.6243	2.5771	2.5313	2.4869	2.4018	2.3216	2.2832	2.2459	2.1743	2.1065	1.9813	1.8684	1.7663
4	3.9020	3.8077	3.7171	3.6299	3.5460	3.4651	3.3872	3.3121	3.2397	3.1699	3.0373	2.9137	2.8550	2.7982	2.6901	2.5887	2.4043	2.2410	2.0957
5	4.8534	4.7135	4.5797	4.4518	4.3295	4.2124	4.1002	3.9927	3.8897	3.7908	3.6048	3.4331	3.3522	3.2743	3.1272	2.9906	2.7454	2.5320	2.3452
6	5.7955	5.6014	5.4172	5.2421	5.0757	4.9173	4.7665	4.6229	4.4859	4.3553	4.1114	3.8887	3.7845	3.6847	3.4976	3.3255	3.0205	2.7594	2.5342
7	6.7282	6.4720	6.2303	6.0021	5.7864	5.5824	5.3893	5.2064	5.0330	4.8684	4.5638	4.2883	4.1604	4.0386	3.8115	3.6046	3.2423	2.9370	2.6775
8	7.6517	7.3255	7.0197	6.7327	6.4632	6.2098	5.9713	5.7466	5.5348	5.3349	4.9676	4.6389	4.4873	4.3436	4.0776	3.8372	3.4212	3.0758	2.7860
9	8.5660	8.1622	7.7861	7.4353	7.1078	6.8017	6.5152	6.2469	5.9952	5.7590	5.3282	4.9464	4.7716	4.6065	4.3030	4.0310	3.5655	3.1842	2.8681
10	9.4713	8.9826	8.5302	8.1109	7.7217	7.3601	7.0236	6.7101	6.4177	6.1446	5.6502	5.2161	5.0188	4.8332	4.4941	4.1925	3.6819	3.2689	2.9304
11	10.3676	9.7868	9.2526	8.7605	8.3064	7.8869	7.4987	7.1390	6.8052	6.4951	5.9377	5.4527	5.2337	5.0286	4.6560	4.3271	3.7757	3.3351	2.9776
12	11.2551	10.5753	9.9540	9.3851	8.8633	8.3838	7.9427	7.5361	7.1607	6.8137	6.1944	5.6603	5.4206	5.1971	4.7932	4.4392	3.8514	3.3868	3.0133
13	12.1337	11.3484	10.6350	9.9856	9.3936	8.8527	8.3577	7.9038	7.4869	7.1034	6.4235	5.8424	5.5831	5.3423	4.9095	4.5327	3.9124	3.4272	3.0404
14	13.0037	12.1062	11.2961	10.5631	9.8986	9.2950	8.7455	8.2442	7.7862	7.3667	6.6282	6.0021	5.7245	5.4675	5.0081	4.6106	3.9616	3.4587	3.0609
15	13.8651	12.8493	11.9379	11.1184	10.3797	9.7122	9.1079	8.5595	8.0607	7.6061	6.8109	6.1422	5.8474	5.5755	5.0916	4.6755	4.0013	3.4834	3.0764
16	14.7179	13.5777	12.5611	11.6523	10.8378	10.1059	9.4466	8.8514	8.3126	7.8237	6.9740	6.2651	5.9542	5.6685	5.1624	4.7296	4.0333	3.5026	3.0882
17	15.5623	14.2919	13.1661	12.1657	11.2741	10.4773	9.7632	9.1216	8.5436	8.0216	7.1196	6.3729	6.0472	5.7487	5.2223	4.7746	4.0591	3.5177	3.0971
18	16.3983	14.9920	13.7535	12.6593	11.6896	10.8276	10.0591	9.3719	8.7556	8.2014	7.2497	6.4674	6.1280	5.8178	5.2732	4.8122	4.0799	3.5294	3.1039
19	17.2260	15.6785	14.3238	13.1339	12.0853	11.1581	10.3356	9.6036	8.9501	8.3649	7.3658	6.5504	6.1982	5.8775	5.3162	4.8435	4.0967	3.5386	3.1090
20	18.0456	16.3514	14.8775	13.5903	12.4622	11.4699	10.5940	9.8181	9.1285	8.5136	7.4694	6.6231	6.2593	5.9288	5.3527	4.8696	4.1103	3.5458	3.1129
25	22.0232	19.5235	17.4131	15.6221	14.0939	12.7834	11.6536	10.6748	9.8226	9.0770	7.8431	6.8729	6.4641	6.0971	5.4669	4.9476	4.1474	3.5640	3.1220
30	25.8077	22.3965	19.6004	17.2920	15.3725	13.7648	12.4090	11.2578	10.2737	9.4269	8.0552	7.0027	6.5660	6.1772	5.5168	4.9789	4.1601	3.5693	3.1242
40	32.8347	27.3555	23.1148	19.7928	17.1591	15.0463	13.3317	11.9246	10.7574	9.7791	8.2438	7.1050	6.6418	6.2335	5.5482	4.9966	4.1659	3.5712	3.1250
50	39.1961	31.4236	25.7298	21.4822	18.2559	15.7619	13.8007	12.2335	10.9617	9.9148	8.3045	7.1327	6.6605	6.2463	5.5541	4.9995	4.1666	3.5714	3.1250
60	44.9550	34.7609	27.6756	22.6235	18.9293	16.1614	14.0392	12.3766	11.0480	9.9672	8.3240	7.1401	6.6651	6.2402	5.5553	4.9999	4.1667	3.5714	3.1250